Tetra Pak Processing Systems A/S

Søren Nymarks Vej 13, DK-8270 Højbjerg

CVR no. 41 85 21 19

Annual report 2024

Approved at the Company's annual general meeting on

Chair of the meeting:

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Monica Pedersen

Contents

Statement by the Board of Directors and the Executive Board

Today, the Board of Directors and the Executive Board have discussed and approved the annual report of Tetra Pak Processing Systems A/S for the financial year 1 January - 31 December 2024.

The annual report is prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the financial position of the Company at 31 December 2024 and of the results of the Company's operations and cash flows for the financial year 1 January - 31 December 2024.

Further, in our opinion, the Management's review gives a fair review of the matters discussed in the Management's review.

We recommend that the annual report be approved at the annual general meeting.

Højbjerg, 13 March 2025
Executive Board:

Lars Peter Lindstrøm

Board of Directors:

Monica Pedersen Chair	Lars Peter Lindstrøm	Rolf Brandhøj Overgaard
Uffe Prebensen	Nils Stefan Daniel Mårtensson	Kenneth Tilsted Christensen elected by the employees
Niels Glahn Sabroe elected by the employees	Carsten Vigen Hansen elected by the employees	Ole Hemme Hansen elected by the employees

Independent auditor's report

To the shareholders of Tetra Pak Processing Systems A/S

Opinion

We have audited the financial statements of Tetra Pak Processing Systems A/S for the financial year 1 January - 31 December 2024, which comprise income statement, balance sheet, statement of changes in equity, cash flow statement and notes, including accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the financial position of the Company at 31 December 2024 and of the results of the Company's operations as well as the cash flows for the financial year 1 January - 31 December 2024 in accordance with the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.

Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.

Independent auditor's report

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the note disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on the Management's review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the Management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statement Act. We did not identify any material misstatement of the Management's review.

Aarhus, 13 March 2025
EY Godkendt Revisionspartnerselskab
CVR no. 30 70 02 28

Kim R. Mortensen State Authorised Public Accountant mne18513	Jonas Busk State Authorised Public Accountant mne42771

Management's review

Company details

Name	Tetra Pak Processing Systems A/S
Address, Postal code, City	Søren Nymarks Vej 13, DK-8270 Højbjerg
CVR no.	41 85 21 19
Registered office	Aarhus
Financial year	1 January - 31 December
Board of Directors	Monica Pedersen, Chair Lars Peter Lindstrøm Rolf Brandhøj Overgaard Uffe Prebensen Nils Stefan Daniel Mårtensson Kenneth Tilsted Christensen, elected by the employees Niels Glahn Sabroe, elected by the employees Carsten Vigen Hansen, elected by the employees Ole Hemme Hansen, elected by the employees
Executive Board	Lars Peter Lindstrøm
Auditors	EY Godkendt Revisionspartnerselskab Værkmestergade 25, P.O. Box 330, 8100 Aarhus C, Denmark

Management's review

Financial highlights

DKK'000	2024	2023	2022	2021	2020
Key figures					
Revenue	1,275,850	1,423,500	1,384,459	1,125,847	1,231,636
Operating profit/loss	10,835	49,125	86,404	55,189	78,166
Net financials	-17,674	-17,707	-4,689	-3,531	-4,538
Profit/loss for the year	**-5,253**	**23,921**	**64,669**	**54,280**	**58,230**
Non-current assets	108,847	66,789	58,898	63,107	67,810
Current assets	597,704	737,920	645,637	525,900	468,713
Total assets	**706,551**	**804,709**	**704,535**	**589,007**	**536,523**
Investments in property, plant and equipment	-46,585	-12,606	-11,785	-10,001	-12,027
Equity	**124,400**	**129,653**	**170,401**	**160,012**	**163,962**
Cash flows from operating activities	-17,706	42,013	-18,739	-27,641	180,115
Total cash flows	**-4,262**	**-1,481**	**4,753**	**-3,060**	**-1,072**
Financial ratios					
Operating margin	0.9%	3.4%	6.2%	5.1 %	6.4 %
Gross margin	14.7%	15.1%	19.1%	19.9%	19.3%
Return on assets	1.4%	6.5%	13.4%	9.8%	13.8%
Return on equity	-4.1%	15.9%	39.1%	33.5%	43.2%
Average number of full-time employees	**401**	**400**	**402**	**406**	**427**

The financial ratios stated under "Financial highlights" have been calculated as follows:

Operating margin $$\frac{\text{Operating profit/loss (EBIT) x 100}}{\text{Revenue}}$$

Gross margin $$\frac{\text{Gross profit/loss x 100}}{\text{Revenue}}$$

Return on assets $$\frac{\text{Profit/loss from operating activites x 100}}{\text{Average assets}}$$

Return on equity $$\frac{\text{Profit/loss after tax x 100}}{\text{Average equity}}$$

Management's review

Business review

The Company's business activities are production, design and sale of production lines, machinery, equipment and spare parts for the ice cream industry, high shear mixers, high-tech filtrations systems and membranes for Food and Beverage industry.

Financial review

The income statement for 2024 shows a loss of DKK 5,253 thousand against a profit of DKK 23,921 last year, and the balance sheet at 31 December 2024 shows equity of DKK 124,400 thousand. The financial performance is below our expectations stated in the annual report for 2023 with an expectation of an increase in revenue of 2-5%and a profit change of +/- 10 million. The revenue for 2024 decreased with 10%and the profit before net financials declined with 77%

Knowledge resources

The company's business area places particularly high demands on the knowledge resources relating to employees and business processes, in order to be able to retain the competitive power, it is decisive that the company can recruit and retain employees, both with a high educational level and employees with technical experience. This has been succeeded to a wide extent by means of an active and attractive staff policy.

Impact on the external environment

As mentioned above, the Company's business activities are production, design and sales. The impact on the external environment is fairly limited. The Company is environmentally certified to ISO 14001.

Statutory CSR report

Statutory reporting on social responsibility statement, cf. FSA §99a
The Company's business activities are production, design and sale of production lines, machinery, equipment and spare parts for the ice cream industry, high shear mixers, high-tech filtrations systems and membranes for Food and Beverage industry.

Human Rights and Anti-Corruption

The Tetra Pak Group is a signatory to the UN Global Compact, which entails that Tetra Pak Processing Systems A/S naturally is committed to implement and promote the principles in our business practice, e.g. by respecting the human rights and having a zero tolerance in relation to corruption and bribery. The most material risk to the company is connected to our suppliers, with whom we actively engage to ensure the compliance with both our Code of Business Conduct as well as national legislation and internationally recognized conventions. During 2024, we have continued follow-up activities with suppliers as well as promoted the ethical standards of our Code of Conduct among both suppliers and employees. No breaches to the Code of Conduct have been reported in 2024.

We will continue to have this as our focus for the coming years.

Environment and Climate

TPPS A/S most material risks related to negative impacts on environmental and climate issues are within water & energy consumption and waste.

Part of the Tetra Pak Group's 2030 Strategy is based on a commitment to a low-carbon circular economy. This is of course also the objective of Tetra Pak Processing System A/S and we strive for a sustainable future by adhering completely to the Group's environmental strategy. The main environmental and climate focus for Tetra Pak Processing Systems A/S during 2024 has been to provide Processing Solutions to our customer's, enabling their operations towards minimal water and energy consumption and minimum waste. For 2024 we have launched number of improvements on our Processing Solutions equipment, within the areas of minimizing waste, water and energy consumption. This year we have optimized production sites water and energy consumption, which in 2024 has dropped with 2% We will continue to have this as our focus and we have both short and long term targets, which is reviewed minimum at a yearly basis. We aim to follow Tetra Paks overall ambitions.

Management's review

Social and Employee matters

The biggest asset of Tetra Pak Processing Systems A/S is our people, and our purpose is to be a modern and attractive employer that takes care of our employees and nourishes talent. To that end, we are driving actions to ensure a diverse workforce and an inclusive culture, where all employees can thrive.

The main risk to our employees is potential accidents when dealing with chemicals and heavy machinery. To mitigate this risk, we actively work on safeguarding our employees by promoting Occupational Health & Safety (OHS) and wellbeing, as well as rolling out initiatives aimed at ensuring fewer accidents. All employees are continuously reminded and debriefed regarding our OHS policy and all new employees must undertake basic OHS trainings.

We will continue to have this as our focus for the coming years

Account of the gender composition of Management

Currently, the Board of Directors consists of 5 members, with the underrepresented gender accounting 20% The target is to reach a balance in the board of 40%/ 60%end of 2027. (Excl. members elected by the employees). In the current financial year, there were no relevant candidates of the underrepresented gender for the Board.

The other managerial positions (consist of people with employee responsibility); females represent 11%and males 89%; based on total Full Time Employees end of year 2024. The target is that females represent 23%by the end of 2027. Target for 2024 for "Other Managerial Positions" was not fulfilled because there were no relevant candidates from the underrepresented gender for management positions in 2024

As a part of our ongoing commitment to diversity and inclusivity, we are actively enhancing our policy to delineate clearer strategies and objectives aimed at promoting and ensuring equitable gender representation across our management levels.

We have put in place a detailed baseline that will allow us to monitor our progress as we implement our action plan aiming to achieve our target figures for the Board of Directors as well as other managerial positions.

Data ethics

The purpose of our data ethics guidelines, are to guide our users on data ethics considerations when collecting, sharing and using data. We strive to pay special attention to the data ethics issues such that our activities are in compliance with regulation. The policy is aimed at customers, current and potential partners, as well as employees. It is essential that these parties and the outside world trust our way of using data. In case we use third party data, it is expected by the third party that data ethical considerations, and if possible, a data ethic policy are integrated.

We strive to ensure that employees are well-informed about data ethics and that they handle data correctly. We will continuously support the understanding of the importance of data ethics

Management's review

Events after the balance sheet date

No events materially affecting the Company's financial position have occurred subsequent to the financial year-end.

Outlook

The activities of Tetra Pak Processing Systems A/S for 2025 are expected to be above 2024, however as a consequence of the increased geopolitical uncertainty and rising commodity prices, etc. there is increased uncertainty about setting expectations for 2025.

Sales Volume is expected to increase in the range 3-5% We expect an impact of the operations to be from zero to plus 30 million.

Financial statements 1 January - 31 December

Income statement

Note	DKK'000	2024	2023
2	**Revenue**	1,275,850	1,423,500
12	Production costs	-1,088,031	-1,209,012
	Gross profit	187,819	214,488
12	Distribution costs	-108,950	-102,672
12	Administrative expenses	-68,033	-62,691
	Operating profit	10,836	49,125
	Other operating income	744	0
	Other operating expenses	-414	-67
	Profit before net financials	11,166	49,058
3	Financial income	576	212
4	Financial expenses	-18,250	-17,919
	Profit/loss before tax	-6,508	31,351
5	Tax for the year	1,255	-7,430
	Profit/loss for the year	-5,253	23,921

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Balance sheet

Note	DKK'000	2024	2023
	ASSETS		
	Non-current assets		
6	**Property, plant and equipment**		
	Land and buildings	15,256	14,639
	Rights-of-use-assets buildings	32,605	16,991
	Rights-of-use-assets other fixtures	905	1,814
	Plant and machinery	10,547	11,226
	Other fixtures and fittings, tools and equipment	20,770	18,503
	Leasehold improvements	140	144
	Property, plant and equipment in progress	28,624	3,472
		108,847	66,789
	Total non-current assets	108,847	66,789
	Current assets		
	Inventories		
	Raw materials and consumables	156,102	192,401
	Work in progress	129,336	127,365
	Finished goods and goods for resale	42,987	54,871
	Prepayments for goods	8,415	1,496
		336,840	376,133
	Receivables		
	Trade receivables	18,943	15,850
7	Work in progress for third parties	42,307	21,474
	Receivables from group entities	137,306	268,913
	Income taxes receivable	9,195	8,209
	Other receivables	53,113	43,079
		260,864	357,525
	Cash	0	4,262
	Total current assets	597,704	737,920
	TOTAL ASSETS	706,551	804,709

Financial statements 1 January - 31 December

Balance sheet

Note	DKK'000	2024	2023
	EQUITY AND LIABILITIES		
	Equity		
8	Share capital	12,000	12,000
	Retained earnings	112,400	117,653
	Dividend proposed for the year	0	0
	Total equity	124,400	129,653
	Liabilities		
9	**Non-current liabilities**		
10	Deferred tax	10,557	9,287
	Lease liabilities	26,642	11,105
	Total non-current liabilities	37,199	20,392
	Current liabilities		
	Bank debt	2,505	0
	Lease liabilities	6,392	7,429
	Prepayments received from customers	138	1,123
7	Prepayments on work in progress	25,128	15,334
	Trade payables	99,434	128,237
	Payables to group entities	291,846	367,641
	Other payables	99,890	103,553
	Other provisions	19,619	31,347
	Total current liabilities	544,952	654,664
	Total liabilities	582,151	675,056
	TOTAL EQUITY AND LIABILITIES	706,551	804,709

1 Accounting policies
13 Contractual obligations and contingencies, etc.
14 Related parties
15 Fee to the auditors appointed by the Company in general meeting
16 Appropriation of profit/loss

Financial statements 1 January - 31 December

Statement of changes in equity

Note	DKK'000	Share capital	Retained earnings	Dividend proposed for the year	Total
	Equity at 1 January 2023	12,000	93,732	64,669	170,401
16	Transfer, see "Appropriation of profit/loss"	0	23,921	0	23,921
	Dividend distributed	0	0	-64,669	-64,669
	Equity at 1 January 2024	12,000	117,653	0	129,653
16	Transfer, see "Appropriation of profit/loss"	0	-5,253	0	-5,253
	Equity at 31 December 2024	12,000	112,400	0	124,400

Financial statements 1 January - 31 December

Cash flow statement

Note	DKK'000	2024	2023
	Profit/loss for the year	-5,253	23,921
17	Adjustments	21,610	42,900
	Cash generated from operations (operating activities)	16,357	66,821
18	Changes in working capital	-18,325	4,934
	Cash generated from operations (operating activities)	-1,968	71,755
	Interest received, etc.	0	212
	Interest paid, etc.	-17,674	-17,919
	Income taxes paid	1,936	-12,035
	Cash flows from operating activities	-17,706	42,013
	Additions of property, plant and equipment	-37,450	-12,606
	Disposals of property, plant and equipment	402	586
	Cash flows to investing activities	-37,048	-12,020
	Dividends distributed	0	-64,669
	Proceeds of debt to credit institutions	2,506	0
	Lease	-7,826	-8,391
	Change in cash pool, group entities	55,812	41,586
	Cash flows from financing activities	50,492	-31,474
	Net cash flow	-4,262	-1,481
	Cash and cash equivalents at 1 January	4,262	5,743
19	**Cash and cash equivalents at 31 December**	0	4,262

Financial statements 1 January - 31 December

Notes to the financial statements

1 **Accounting policies**

The annual report of Tetra Pak Processing Systems A/S for 2024 has been prepared in accordance with the provisions in the Danish Financial Statements Act applying to large reporting class C entities.

The accounting policies used in the preparation of the financial statements are consistent with those of last year. Some financial items has been reclassified. The comparable figures have been adjusted.

Reporting currency

The financial statements are presented in Danish thousand kroner (DKK'000).

Foreign currency translation

On initial recognition, transactions denominated in foreign currencies are translated at the exchange rate at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and the date of payment are recognised in the income statement as financial income or financial expenses.

Receivables and payables and other monetary items denominated in foreign currencies are translated at the exchange rate at the balance sheet date. The difference between the exchange rates at the balance sheet date and the date at which the receivable or payable arose or was recognised in the most recent financial statements is recognised in the income statement as financial income or financial expenses.

Derivative financial instruments

On initial recognition, derivative financial instruments are recognised at cost in the balance sheet and are subsequently measured at fair value. Positive and negative fair values of derivative financial instruments are presented as separate items in the balance sheet.

Fair value adjustments of derivative financial instruments designated and qualifying as hedging of future assets or liabilities are recognised as separate items in the balance sheet and in the hedging reserve under equity. If the forecast transaction results in the recognition of assets or liabilities, amounts previously recognised in equity are transferred to the cost of the asset or liability, respectively. If the forecast transaction results in income or expenses, amounts previously recognised in equity are transferred to the income statement in the period in which the hedged item affects the income statement.

Income statement

Revenue

The Company has chosen IFRS 15 as interpretation for revenue recognition.

Revenue from contracts with customers comprises sales of products and income from construction contracts:

• Revenue from the sale of products is recognised at the point in time when the control of products is transferred to the customer, which is generally upon delivery.

• Income from construction contracts involving a high degree of customization is recognized as revenue by reference to the stage of completion. Accordingly, revenue corresponds to the market value of contract work performed during the year (percentage-of-completion method).

Financial statements 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Revenue from contracts with customers is measured at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those products. Amounts disclosed as net revenue exclude discounts, VAT and other duties.

The Group considers whether contracts include other promises that constitute separate performance obligations and to which a portion of the transaction price needs to be allocated. In determining the transaction price, the Group considers the effects of variable consideration. No element of financing is deemed present, as payment is generally received as cash - on delivery or up to 60-90 days of credit.

Variable consideration:
The Group pays various discounts depending on the nature of the customer and business. Customer discounts comprise off-invoice discounts, volume- and activity-related discounts, including specific promotion prices offered.

Off-invoice discounts arise from sales transactions where the customer immediately receives a reduction in the sales price. This also includes cash discounts and incentives for early payments. Volume- and activity-related discounts is a broad term covering incentives for customers to sustain business with the Group over a longer time and may be related to a current campaign or a sales target measured in volumes or total value. Examples include discounts paid as a lump sum, discounts for meeting all or certain sales targets or for exceeding targets, or progressive discounts offered in step with increasing sales to a customer.

Production costs

Production costs comprise costs incurred in generating the revenue for the year. Such costs include direct and indirect costs of raw materials, consumables and production staff, rent and leases, as well as depreciation on production plant.

Production costs also include research and development costs that do not qualify for capitalisation and amortisation of capitalised development costs.

Distribution costs

Distribution costs comprise costs related to the distribution of goods sold in the year and to sales campaigns, etc. carried out in the year, including costs related to sales staff, advertising, exhibitions and amortisation/depreciation. Sales and marketing costs are recognised in the income statement when the Company obtains control of the sales or marketing product.

Administrative expenses

Administrative expenses include expenses incurred in the year for company management and administration, including expenses relating to administrative staff, Management, office premises and expenses as well as amortisation/depreciation of assets used for administrative purposes.

Other operating income and operating expenses

Other operating income and operating expenses comprise items of a secondary nature relative to the Company's core activities, including gains or losses on the sale of non-current assets.

Staff costs

Staff costs include wages and salaries, including compensated absence and pension to the Company's employees, as well as other social security contributions, etc. The item is net of refunds from public authorities.

Financial statements 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Depreciation

The item comprises depreciation of property, plant and equipment.

The basis of depreciation, which is calculated as cost less any residual value, is depreciated on a straight line basis over the expected useful life and reassessed every year. The expected useful lives of the assets are as follows:

Land and buildings	25 years years
Plant and machinery	5-20 years years
Other fixtures and fittings, tools and equipment	3-5 years years
Leasehold improvements	5 years

Depreciation is based on the residual value of the asset and is reduced by impairment losses, if any. The depreciation period and the residual value are determined at the acquisition date and are reassessed annually. Where the residual value exceeds the carrying amount of the asset, no further depreciation charges are recognised.

In the case of changes in the depreciation period or the residual value, the effect on the depreciation charges is recognised prospectively as a change in accounting estimates.

Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts that relate to the financial year. The items comprise interest income and expenses, e.g. from group entities and associates, financial expenses relating to finance leases, exchange gains and losses and amortisation of financial assets and liabilities.

Tax

Tax for the year includes current tax on the year's expected taxable income and the year's deferred tax adjustments. The portion of the tax for the year that relates to the profit/loss for the year is recognised in the income statement, whereas the portion that relates to transactions taken to equity is recognised in equity.

The Company and its Danish group entities are jointly taxed. The Danish income tax charge is allocated between profit making and loss making Danish entities in proportion to their taxable income.

Jointly taxed entities entitled to a tax refund are reimbursed by the management company based on the rates applicable to interest allowances, and jointly taxed entities which have paid too little tax pay a surcharge according to the rates applicable to interest surcharges to the management company.

Balance sheet

Property, plant and equipment

Items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes the acquisition price and costs directly related to the acquisition until the time at which the asset is ready for use.

Gains or losses are calculated as the difference between the selling price less selling costs and the carrying amount at the date of disposal. Gains and losses from the disposal of property, plant and equipment are recognised in the income statement as other operating income or other operating expenses.

Financial statements 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Leases

The Company has chosen IFRS 16 as interpretation for classification and recognition of leases.

Lease assets are “right-of-use-assets” arising from lease agreements. Lease assets are initially measured at cost comprising the following:
• the amount of the initial measurement of lease liability
• any lease payments made at or before the commencement date less any lease incentives received
• any initial direct costs
• restoration costs.

The lease assets are depreciated on a straight-line basis over the shorter period of the assets useful life and the lease term in the contract. The lease assets can be adjusted due to modifications to the lease agreement or reassessment of the lease term.

The depreciation periods are as follows:

• Property	1-6 years
• Cars and trucks	1-3 years

Payments associated with short-term leases and leases of low-value assets are recognised on a straight-line basis as an expense in the income statement. Short-term leases are leases with a term of 12 month or less, while low value assets comprise assets with a value below EUR 5 thousand.

On initial recognition, lease commitments are measured at the present value of the future lease payments discounted by an incremental borrowing rate.

The lease commitment is measured at amortised cost according to the effective interest method. The lease commitment is recalculated when the underlying contractual cash flows change due to changes in an index or an interest rate if the Group's estimate of a residual value guarantee changes or if the Group changes its assessment of whether call options, extension options or termination options can reasonably be expected to be exercised.

In calculating the present value of lease payments, the Company uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

Inventories

Inventories are measured at cost in accordance with the FIFO method. Where the net realisable value is lower than cost, inventories are written down to this lower value. The net realisable value of inventories is calculated as the sales amount less costs of completion and expenses required to effect the sale and is determined taking into account marketability, obsolescence and development in the expected selling price.

The cost of raw materials and consumables comprises the cost of acquisition plus delivery costs.

The cost of finished goods and work in progress includes the cost of raw materials, consumables, direct labour and indirect production overheads.

Indirect production overheads include the indirect cost of material and labour as well as maintenance and depreciation of production machinery, buildings and equipment and expenses relating to plant administration and management. Borrowing costs are not recognised in the cost price.

Financial statements 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Receivables

Receivables are measured at amortised cost less write-down of expected losses, based on an individual assesment.

The Company has chosen IAS 39 as interpretation for impairment of financial receivables.

Impairment losses are calculated as the difference between the carrying amount of the receivables and the present value of the expected cash flows, including the realisable value of any collateral received.

Work in progress for third parties

Service supplies and contract work in progress for third parties are measured at the market value of the work performed less progress billings. The market value is calculated based on the stage of completion at the balance sheet date and the total expected income from the relevant contract. The stage of completion is calculated based on the expenses incurred relative to the expected total expenses relating to the relevant contract.

Where the outcome of contract work in progress cannot be estimated reliably, the market value is measured at the expenses incurred in so far as they are expected to be paid by the purchaser.

Where the total expenses relating to the work in progress are expected to exceed the total market value, the expected loss is recognised as a loss-making agreement under "Provisions" and is expensed in the income statement.

The value of work in progress less progress billings is classified as assets when the selling price exceeds progress billings and as liabilities when progress billings exceed the market value.

Prepayments

Prepayments recognised under "Assets" comprise prepaid expenses regarding subsequent financial reporting years.

Cash

Cash comprise cash and bank deposits.

Equity

Proposed dividends

Dividend proposed for the year is recognised as a liability once adopted at the annual general meeting (declaration date). Dividends expected to be distributed for the financial year are presented as a separate item under "Equity".

Provisions

Provisions comprise anticipated expenses relating to warranty commitments, onerous contracts, restructurings, etc. Provisions are recognised when the Company has a legal or constructive obligation at the balance sheet date as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation.

Provisions are measured at net realisable value or at fair value if the obligation is expected to be settled far into the future.

Financial statements 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Income taxes

Current tax payables and receivables are recognised in the balance sheet as the estimated income tax charge for the year, adjusted for prior-year taxes and tax paid on account.

Deferred tax is measured according to the liability method on all temporary differences between the carrying amount and the tax base of assets and liabilities. Where alternative tax rules can be applied to determine the tax base, deferred tax is measured based on Management's intended use of the asset or settlement of the liability, respectively.

Deferred tax is measured according to the tax rules and at the tax rates applicable at the balance sheet date when the deferred tax is expected to crystallise as current tax. Deferred tax assets are recognised at the expected value of their utilisation; either as a set-off against tax on future income or as a set-off against deferred tax liabilities in the same legal tax entity. Changes in deferred tax due to changes in the tax rate are recognised in the income statement.

As management company for all the entities in the joint taxation arrangement, the parent company is liable for payment of the group companies' income taxes vis à vis the tax authorities as the group companies pay their joint taxation contributions. Joint taxation contributions payable or receivable are recognised in the balance sheet as receivables or payables to group entities.

Liabilities

Financial liabilities are recognised at the date of borrowing at the net proceeds received less transaction costs paid. On subsequent recognition, financial liabilities are measured at amortised cost, corresponding to the capitalised value, using the effective interest rate. Accordingly, the difference between the proceeds and the nominal value is recognised in the income statement over the term of the loan. Financial liabilities also include the capitalised residual lease liability in respect of finance leases.

Other liabilities are measured at amortized cost, which is essentially equivalent to the net realisable value.

Lease liabilities

Lease liabilities are measured at the net present value of the remaining lease payments including any guaranteed residual value based on the interest rate implicit in the lease.

Prepayments received from customers

Prepayments from customers are recognised in liabilities.

Cash flow statement

The cash flow statement shows the Company's net cash flows broken down according to operating, investing and financing activities, the year's changes in cash as well as the cash at the beginning and the end of the year.

Cash flows from operating activities are calculated as the profit/loss for the year adjusted for non cash operating items, changes in working capital, received/paid interests and corporate income tax.

Cash flows from investing activities comprise payments in connection with acquisitions and disposals of entities and activities and of intangible assets, property, plant and equipment and investments.

Cash flows from financing activities comprise changes in the size or composition of the Company's share capital and related expenses as well as raising of loans, repayment of interest bearing debt including lease liabilities and payment of dividends to shareholders.

Cash comprise cash and bank deposits.

Financial statements 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Segment information

Segment information is given for revenue broken down by type of products. The segmentation is in accordance with the entity's internal financial management.

	DKK'000	2024	2023
2	**Segment information**		
	Breakdown of revenue by business segment:		
	Sales of goods/machinery	528,439	718,028
	Sales of customized machines	224,904	174,093
	Aftersales, services & consumables	522,524	531,379
		1,275,867	1,423,500
3	**Financial income**		
	Interest receivable, group entities	380	0
	Other financial income	196	212
		576	212
4	**Financial expenses**		
	Interest expenses, group entities	15,250	12,918
	Interests leasing	884	359
	Exchange losses	9	603
	Other financial expenses	2,107	4,039
		18,250	17,919
5	**Tax for the year**		
	Income tax for the year	-2,496	5,186
	Deferred tax adjustments in the year	1,270	2,023
	Tax adjustments, prior years	-29	221
		-1,255	7,430

Financial statements 1 January - 31 December

Notes to the financial statements

6 Property, plant and equipment

DKK'000	Land and buildings	Rights-of-use-assets buildings	Rights-of-use-assets other fixtures	Plant and machinery	Other fixtures and fittings, tools and equipment	Leasehold improvements	Property, plant and equipment in progress	Total
Cost at 1 January 2024	72,024	43,448	3,564	20,490	39,094	835	3,472	182,927
Additions in the year	1,943	22,326	0	722	8,275	0	26,510	59,776
Disposals in the year	-14,061	0	-1,047	-2,376	-2,824	0	0	-20,308
Transfer from other accounts	0	0	0	1,358	0	0	-1,358	0
Cost at 31 December 2024	59,906	65,774	2,517	20,194	44,545	835	28,624	222,395
Impairment losses and depreciation at 1 January 2024	57,385	26,457	1,750	9,264	20,591	691	0	116,138
Depreciation in the year	1,053	6,712	909	2,368	5,873	4	0	16,919
Amortisation/depreciation and impairment of disposals in the year	-13,788	0	-1,047	-1,985	-2,689	0	0	-19,509
Impairment losses and depreciation at 31 December 2024	44,650	33,169	1,612	9,647	23,775	695	0	113,548
Carrying amount at 31 December 2024	15,256	32,605	905	10,547	20,770	140	28,624	108,847
Depreciated over	25 years	1-6 years	1-3 years	5-20 years	3-5 years	5 years		

DKK'000	2024	2023
7 Work in progress for third parties		
Selling price of work performed	181,904	170,835
Net value of work in progress for third parties	-164,725	-164,695
	17,179	6,140
recognised as follows:		
Work in progress for third parties (assets)	42,307	21,474
Work in progress for third parties (liabilities)	-25,128	-15,334
	17,179	6,140

8 Share capital

Analysis of the share capital:

12,000 A shares of DKK 1,000.00 nominal value each	12,000	12,000
	12,000	12,000

The Company's share capital has remained DKK 12,000 thousand in the past year.

9 Non-current liabilities

DKK'000	Total debt at 31/12 2024	Repayment, next year	Long-term portion	Outstanding debt after 5 years
Deferred tax	10,557	0	10,557	0
Lease liabilities	26,642	0	26,642	0
	37,199	0	37,199	0

Financial statements 1 January - 31 December

Notes to the financial statements

DKK'000		2024	2023
10	**Deferred tax**		
	Deferred tax at 1 January	9,287	7,263
	Deferred tax adjustment for the year	1,270	2,024
	Deferred tax at 31 December	10,557	9,287

The provision for deferred tax primarily relates to timing differences in respect of inventory, intangible assets and property, plant and equipment.

11 Other provisions

Other provisions comprise provision for warranty commitments applicable to sale of goods totalling DKK 19,619 thousand (2023: 31,437 thousand). The obligation is expected to be settled over the warranty period; 19,619 thousand (2023: 31,437 thousand) in the next year and 0 thousand (2023: 0 thousand) in years 1-4.

DKK'000		2024	2023
12	**Staff costs**		
	Wages/salaries	275,198	265,760
	Pensions	29,001	22,940
	Other social security costs	12,629	10,835
		316,828	299,535
	Average number of full-time employees	401	400

By reference to section 98b(3), (ii), of the Danish Financial Statements Act, remuneration to Management is not disclosed.

13 Contractual obligations and contingencies, etc.

As management company, the Company is taxed on a joint basis with other Danish Group entities. The Company is jointly and severally liable with other jointlyt taxed group entities for payment of income taxes and withholding taxes.

Financial statements 1 January - 31 December

Notes to the financial statements

14 Related parties

Tetra Pak Processing Systems A/S' related parties comprise the following:

Parties exercising control

Related party	Domicile	Basis for control
Tetra Laval International SA	Pully, Switzerland	Participating interest

Information about consolidated financial statements

Parent	Domicile	Requisitioning of the parent company's consolidated financial statements
Tetra Laval International SA	Pully, Switzerland	Avenue Général-Guisan 70, 1009 Pully, Switzerland

Related party transactions

Tetra Pak Processing Systems A/S was engaged in the below related party transactions:

DKK'000	2024	2023
Sale of goods and services to affiliated companies	995,951	1,264,977
Acquisition of goods and services from affiliated companies	25,593	13,328
Sale of services (administrative fee and allocated costs) to affiliated companies	67,659	77,031
Acquisition of services (administrative fee and allocated costs) from affiliated companies	2,805	9,972
Royalty income from affiliated companies	2,917	7,208
Interest income from affiliated companies	380	0
Interest expenses to affiliated companies	15,250	12,918
Receivables from affiliated companies	137,306	268,913
Payables to affiliated companies	291,846	367,641
Paid dividends to parent	0	64,669

Ownership

The following shareholders are registered in the Company's register of shareholders as holding minimum 5%of the votes or minimum 5%of the share capital:

Name	Domicile
Tetra Laval International SA	Avenue Général-Guisan 70, 1009 Pully, Switzerland

Financial statements 1 January - 31 December

Notes to the financial statements

	DKK'000	2024	2023
15	**Fee to the auditors appointed by the Company in general meeting**		
	Total fees to EY	1,833	757
	Statutory audit	380	355
	Tax assistance	1,109	166
	Other assistance	344	236
		1,833	757
16	**Appropriation of profit/loss**		
	Recommended appropriation of profit/loss		
	Retained earnings/accumulated loss	-5,253	23,921
		-5,253	23,921
17	**Adjustments**		
	Amortisation/depreciation and impairment losses	16,919	17,853
	Provisions	-11,728	-90
	Financial income	-576	-212
	Financial expenses	18,250	17,919
	Tax for the year	-1,255	7,430
		21,610	42,900
18	**Changes in working capital**		
	Change in inventories	39,293	-29,806
	Change in receivables	-13,127	29,882
	Change in trade and other payables	-33,452	10,087
	Change in work in progress	-11,039	-5,229
		-18,325	4,934
19	**Cash and cash equivalents at year-end**		
	Cash according to the balance sheet	0	4,262
		0	4,262

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Ole Hemme Hansen
Board of directors
On behalf of: Tetra Pak Processing Systems A/S
Serial number: d6b1e68c-3c2c-40f6-ad12-a04320f558f2
IP: 147.161.xxx.xxx
2025-03-13 13:45:57 UTC

Kenneth Tilsted Christensen
Board of directors
On behalf of: Tetra Pak Processing Systems A/S
Serial number: 3f0f587b-72ce-4a18-bfa5-3734ab35edc9
IP: 165.225.xxx.xxx
2025-03-13 13:53:52 UTC

Monica Pedersen
Board of directors
On behalf of: Tetra Pak Processing Systems A/S
Serial number: f17c83c0-b9fc-40b9-9093-8f1e0a3a1d20
IP: 165.225.xxx.xxx
2025-03-13 14:00:19 UTC

Carsten Vigen Hansen
Board of directors
On behalf of: Tetra Pak Processing Systems A/S
Serial number: c366443d-30be-4cda-8ee2-45cf5fc2da8f
IP: 147.161.xxx.xxx
2025-03-13 15:15:08 UTC

Uffe Prebensen
Board of directors
On behalf of: Tetra Pak Processing Systems A/S
Serial number: b99d380e-966e-46cb-b91c-c7eedba2aa70
IP: 165.225.xxx.xxx
2025-03-13 16:05:29 UTC

Rolf Brandhøj Overgaard
Board of directors
On behalf of: Tetra Pak Processing Systems A/S
Serial number: 431a3082-c204-4a70-ad1d-30bac56122ed
IP: 86.52.xxx.xxx
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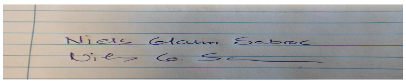
DANIEL MÅRTENSSON
Board of directors
On behalf of: Tetra Pak Processing Systems A/S
Serial number: 6aeb3cebaddd7b[...]181909f8e1b17
IP: 147.161.xxx.xxx
2025-03-14 08:16:23 UTC

Lars Peter Lindstrøm
Executive Board
On behalf of: Tetra Pak Processing Systems A/S
Serial number: 537954d9-8532-462d-8577-f32ed1f7f5e7
IP: 165.225.xxx.xxx
2025-03-14 13:29:50 UTC

Lars Peter Lindstrøm
Board of directors
On behalf of: Tetra Pak Processing Systems A/S
Serial number: 537954d9-8532-462d-8577-f32ed1f7f5e7
IP: 165.225.xxx.xxx
2025-03-14 13:29:50 UTC

Niels Glahn Sabroe
Board of directors
On behalf of: Tetra Pak Processing Systems A/S
Serial number: nielsglahn.sabroe@tetrapak.com
IP: 165.225.xxx.xxx
2025-03-17 06:55:45 UTC



Kim Rosholm Mortensen
EY Godkendt Revisionspartnerselskab CVR: 30700228
State Authorised Public Accountant
On behalf of: EY Godkendt Revisionspartnerselskab
Serial number: 04607f67-fdd9-4f08-92a5-7b4809915fe1
IP: 165.225.xxx.xxx
2025-03-17 07:55:30 UTC

Jonas Busk Tangsgaard
EY Godkendt Revisionspartnerselskab CVR: 30700228
State Authorised Public Accountant
On behalf of: EY Godkendt Revisionspartnerselskab
Serial number: c967be5a-15c6-4d3a-912f-bb032c82586e
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Monica Pedersen

Chairman

On behalf of: Tetra Pak Processing Systems A/S
Serial number: f17c83c0-b9fc-40b9-9093-8f1e0a3a1d20
IP: 217.74.xxx.xxx
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