

Danish Bake A/ S

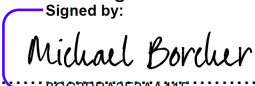
Dortheavej 10, 2400 Copenhagen NV

CVR no. 30 53 04 70

Annual report 2024

Approved at the Company's annual general meeting on

Chair of the meeting:

Signed by:

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Statement by the Board of Directors and the Executive Board

Today, the Board of Directors and the Executive Board have discussed and approved the annual report of Danish Bake A/S for the financial year 1 January - 31 December 2024.

The annual report is prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the financial position of the Company at 31 December 2024 and of the results of the Company's operations for the financial year 1 January - 31 December 2024.

Further, in our opinion, the Management's review gives a fair review of the matters discussed in the Management's review.

We recommend that the annual report be approved at the annual general meeting.

Copenhagen, 9 May 2025
Executive Board:

.....
Joachim Bernhard Knudsen

Board of Directors:

.....
Kennet Skyggelund
Wienecke
Chairman

.....
Joachim Bernhard Knudsen

.....
Pia Fabricius

Independent auditor's report

To the shareholder of Danish Bake A/S

Opinion

We have audited the financial statements of Danish Bake A/S for the financial year 1 January - 31 December 2024, which comprise income statement, balance sheet, statement of changes in equity and notes, including accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the financial position of the Company at 31 December 2024 and of the results of the Company's operations for the financial year 1 January - 31 December 2024 in accordance with the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.

Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- ▶ Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

Independent auditor's report

- ▶ Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- ▶ Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- ▶ Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- ▶ Evaluate the overall presentation, structure and contents of the financial statements, including the note disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on the Management's review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the Management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statement Act. We did not identify any material misstatement of the Management's review.

Copenhagen, 9 May 2025
EY Godkendt Revisionspartnerselskab
CVR no. 30 70 02 28

Thomas Bruun Kofoed
State Authorised Public Accountant
mne28677

Peter Andersen
State Authorised Public Accountant
mne34313

Management's review

Company details

Name	Danish Bake A/S
Address, Postal code, City	Dortheavej 10, 2400 Copenhagen NV
CVR no.	30 53 04 70
Established	10 July 2008
Registered office	Copenhagen
Financial year	1 January - 31 December
Website	www.lagkagehuset.dk
E-mail	info@lagkagehuset.dk
Board of Directors	Kennet Skyggelund Wienecke, Chairman Joachim Bernhard Knudsen Pia Fabricius
Executive Board	Joachim Bernhard Knudsen
Auditors	EY Godkendt Revisionspartnerselskab Dirch Passers Allé 36, P.O. Box 250, 2000 Frederiksberg, Denmark
Bankers	Nordea SEB

Management's review

Business review

Danish Bake A/S is a holding company, which owns 100% of the shares of Lagkagehuset A/S, Danish Bake UK Ltd., Ole & Steen Coffee Ltd. and Danish Bake USA Inc.

Financial review

The income statement for 2024 shows a loss of DKK 544 thousand against a loss of DKK 12,961 thousand last year, and the balance sheet at 31 December 2024 shows equity of DKK 651,901 thousand.

Events after the balance sheet date

No events materially affecting the Company's financial position have occurred subsequent to the financial year-end.

Financial statements 1 January - 31 December

Income statement

Note	DKK'000	2024	2023
	Gross profit/ loss	-69	-50
2	Staff costs	0	0
	Profit/ loss before net financials	-69	-50
3	Financial income	48,774	25,594
4	Financial expenses	-49,354	-41,667
	Profit/ loss before tax	-649	-16,123
5	Tax for the year	105	3,162
	Profit/ loss for the year	-544	-12,961
	Recommended appropriation of profit/ loss		
	Retained earnings/ accumulated loss	-544	-12,961
		-544	-12,961

Financial statements 1 January - 31 December

Balance sheet

Note	DKK'000	2024	2023
	ASSETS		
	Fixed assets		
6	Investments		
	Investments in group entities	958,996	958,996
		958,996	958,996
	Total fixed assets	958,996	958,996
	Non-fixed assets		
	Receivables		
	Receivables from group entities	417,595	339,143
	Income taxes receivable	105	1,419
		417,700	340,562
	Cash	1	2
	Total non-fixed assets	417,701	340,564
	TOTAL ASSETS	1,376,697	1,299,560
	EQUITY AND LIABILITIES		
	Equity		
7	Share capital	606	606
	Retained earnings	651,295	549,951
	Total equity	651,901	550,557
	Liabilities other than provisions		
8	Non-current liabilities other than provisions		
	Other credit institutions	0	539,698
		0	539,698
	Current liabilities other than provisions		
	Other credit institutions	562,343	0
	Payables to group entities	145,318	203,686
	Other payables	17,135	5,619
		724,796	209,305
	Total liabilities other than provisions	724,796	749,003
	TOTAL EQUITY AND LIABILITIES	1,376,697	1,299,560

- 1 Accounting policies
- 9 Contractual obligations and contingencies, etc.
- 10 Contingent assets
- 11 Security and collateral
- 12 Related parties

Financial statements 1 January - 31 December

Statement of changes in equity

DKK'000	Share capital	Retained earnings	Total
Equity at 1 January 2024	606	549,951	550,557
Transfer through appropriation of loss	0	-544	-544
Contribution from group	0	101,888	101,888
Equity at 31 December 2024	606	651,295	651,901

Financial statements 1 January - 31 December**Notes to the financial statements****1 Accounting policies**

The annual report of Danish Bake A/S for 2024 has been prepared in accordance with the provisions in the Danish Financial Statements Act applying to reporting class B entities and elective choice of certain provisions applying to reporting class C entities.

Pursuant to section 112(1) of the Danish Financial Statements Act, the Company has not prepared consolidated financial statements. The financial statements of Danish Bake A/S are included in the consolidated financial statements of Danish Bake Holding ApS, Copenhagen, Denmark, (reg. no. 38750798)

The accounting policies used in the preparation of the financial statements are consistent with those of last year.

Reporting currency

The financial statements are presented in Danish kroner (DKK'000).

Foreign currency translation

On initial recognition, transactions denominated in foreign currencies are translated at the exchange rate at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and the date of payment are recognised in the income statement as financial income or financial expenses.

Receivables and payables and other monetary items denominated in foreign currencies are translated at the exchange rate at the balance sheet date. The difference between the exchange rates at the balance sheet date and the date at which the receivable or payable arose or was recognised in the most recent financial statements is recognised in the income statement as financial income or financial expenses.

Income statement**Other external expenses**

Other external expenses include the year's expenses relating to the Company's core activities, including expenses relating to administration, etc.

Profit/ loss from investments in group entities

The item includes dividends from investments in subsidiaries. Dividend distributions that either exceed the profit for the year or where the carrying amount of the investments exceeds the consolidated carrying amounts of the subsidiary's net assets will indicate impairment for which reason an impairment test will have to be conducted.

Financial income and expenses

Financial income and expenses are recognised in the income statements at the amounts that concern the financial year. Net financials include interest income and expenses as well as allowances and surcharges under the advance-payment-of-tax scheme, etc.

Financial statements 1 January - 31 December**Notes to the financial statements****1 Accounting policies (continued)****Tax**

Tax for the year includes current tax on the year's expected taxable income and the year's deferred tax adjustments. The portion of the tax for the year that relates to the profit/loss for the year is recognised in the income statement, whereas the portion that relates to transactions taken to equity is recognised in equity.

The entity is jointly taxed with other group entities. The total Danish income tax charge is allocated between profit/loss-making Danish entities in proportion to their taxable income (full absorption).

Jointly taxed entities entitled to a tax refund are reimbursed by the management company based on the rates applicable to interest allowances, and jointly taxed entities which have paid too little tax pay a surcharge according to the rates applicable to interest surcharges to the management company.

Balance sheet**Investments in group entities**

Investments in subsidiaries are measured at cost, which includes the cost of acquisition calculated at fair value plus direct costs of acquisition. If there is evidence of impairment, an impairment test is conducted. Where the carrying amount exceeds the recoverable amount, a write-down is made to such lower value.

Impairment of fixed assets

The carrying amount of investments in subsidiaries is assessed for impairment on an annual basis.

Impairment tests are conducted on assets or groups of assets when there is evidence of impairment. The carrying amount of impaired assets is reduced to the higher of the net selling price and the value in use (recoverable amount).

The recoverable amount is the higher of the net selling price of an asset and its value in use. The value in use is calculated as the present value of the expected net cash flows from the use of the asset or the group of assets and the expected net cash flows from the disposal of the asset or the group of assets after the end of the useful life.

Previously recognised impairment losses are reversed when the reason for recognition no longer exists.

Receivables

The Company has chosen IAS 39 as interpretation for impairment write-down of financial receivables.

Receivables are measured at amortised cost.

An impairment loss is recognised if there is objective evidence that a receivable or a group of receivables is impaired. If there is objective evidence that an individual receivable has been impaired, an impairment loss is recognised on an individual basis.

Receivables in respect of which there is no objective evidence of individual impairment are tested for objective evidence of impairment on a portfolio basis. The portfolios are primarily based on the debtors' domicile and credit ratings in line with the Company's risk management policy. The objective evidence applied to portfolios is determined based on historical loss experience.

Impairment losses are calculated as the difference between the carrying amount of the receivables and the present value of the expected cash flows, including the realisable value of any collateral received. The effective interest rate for the individual receivable or portfolio is used as discount rate.

Financial statements 1 January - 31 December

Notes to the financial statements

1 Accounting policies (continued)

Cash

Cash comprise cash at banks.

Income taxes

Current tax payables and receivables are recognised in the balance sheet as the estimated income tax charge for the year, adjusted for prior-year taxes and tax paid on account.

Deferred tax is measured according to the liability method on all temporary differences between the carrying amount and the tax base of assets and liabilities. However, deferred tax is not recognised on temporary differences relating to goodwill which is not deductible for tax purposes and on office premises and other items where temporary differences, apart from business combinations, arise at the date of acquisition without affecting either profit/loss for the year or taxable income. Where alternative tax rules can be applied to determine the tax base, deferred tax is measured based on Management's intended use of the asset or settlement of the liability, respectively.

Deferred tax is measured according to the tax rules and at the tax rates applicable at the balance sheet date when the deferred tax is expected to crystallise as current tax. Deferred tax assets are recognised at the expected value of their utilisation; either as a set-off against tax on future income or as a set-off against deferred tax liabilities in the same legal tax entity. Changes in deferred tax due to changes in the tax rate are recognised in the income statement.

Liabilities

The Company has chosen IAS 39 as interpretation for liabilities.

Financial liabilities are recognised at the date of borrowing at the net proceeds received less transaction costs paid. On subsequent recognition, financial liabilities are measured at amortised cost, corresponding to the capitalised value, using the effective interest rate. Accordingly, the difference between the proceeds and the nominal value is recognised in the income statement over the term of the loan. Financial liabilities also include the capitalised residual lease liability in respect of finance leases.

Other liabilities are measured at net realisable value.

Financial statements 1 January - 31 December**Notes to the financial statements****2 Staff costs**

The Company has no employees.

DKK'000	2024	2023
3 Financial income		
Interest receivable, group entities	29,948	24,738
Exchange gain	18,826	856
	<u>48,774</u>	<u>25,594</u>
4 Financial expenses		
Interest expenses, group entities	7,569	7,105
Other financial expenses	41,785	34,562
	<u>49,354</u>	<u>41,667</u>
5 Tax for the year		
Estimated tax charge for the year	-105	-1,419
Tax adjustments, prior years	0	-1,743
	<u>-105</u>	<u>-3,162</u>

6 Investments

DKK'000	Investments in group entities
Cost at 1 January 2024	958,996
Cost at 31 December 2024	958,996
Carrying amount at 31 December 2024	<u>958,996</u>

Group entities

Name	Domicile	Interest	Equity DKK'000	Profit/ loss DKK'000
Lagkagehuset A/S	København	100.00%	204,927	-108,052
Danish Bake UK Ltd	London	100.00%	-27,383	-2,938
Ole & Steen Coffee Ltd	London	100.00%	-3,905	-1,983
Danish Bake USA Inc	New York	100.00%	3,330	-6,720

7 Share capital

Analysis of the share capital:

605,807 shares of DKK 1.00 nominal value each	606	606
	<u>606</u>	<u>606</u>

Analysis of changes in the share capital over the past 5 years:

DKK'000	2024	2023	2022	2021	2020
Opening balance	606	606	568	528	528
Capital increase	0	0	38	528	528
Capital reduction	0	0	0	40	0
	<u>606</u>	<u>606</u>	<u>606</u>	<u>1,096</u>	<u>1,056</u>

Financial statements 1 January - 31 December

Notes to the financial statements

8 Non-current liabilities other than provisions

The Company has together with the group entities, Danish Bake Group ApS and Lagkagehuset A/S, a credit facility of DKK 550 million including an additional facility up to 50 million to draw under certain conditions as of 31 December 2024. It is solely Danish Bake A/S, which has debt to credit institutions, related to this credit facility. The net debt to credit institutions as of 31 December 2024, including bank guarantees, totalled DKK 531 million. The agreement has been prolonged and expires in December 2026. The agreement includes covenants.

9 Contractual obligations and contingencies, etc.

Contingent liabilities

The Company has issued a letter of support to the subsidiary Danish Bake UK Ltd., in which the Company guarantees to financially support the operations of the subsidiary until 30 September 2026.

Other contingent liabilities

DKK'000	2024	2023
Other contingent liabilities	15,721	18,799
	15,721	18,799

Other contingent liabilities include the bank guarantees and parent company guarantees in relation to leaseholds.

The Company is jointly taxed with its parent, Danish Bake Holding ApS, which acts as management company, and is jointly and severally liable with other jointly taxed group entities for payment of income taxes as well as withholding taxes on interest, royalties and dividends.

10 Contingent assets

The company has deferred tax assets, which mainly consist of tax loss carry-forwards. The nominal value thereof totals DKK 13,350 thousand. DKK 0 thousand has been recognised in the balance sheet due to the uncertainty as to application of the tax losses.

11 Security and collateral

The Company has provided the shares of the subsidiary, Lagkagehuset A/S, with a total carrying amount of DKK 959 million, as security for the revolving credit facilities. As of 31 December 2024, DKK 531 million is drawn on the revolving credit facilities, including bank guarantees.

The Company has not provided any other security or other collateral in assets at 31 December 2024.

12 Related parties

Information about consolidated financial statements

Parent	Domicile	Requisitioning of the parent company's consolidated financial statements
Danish Bake Holding ApS	Copenhagen	Requisitioning at the company's address

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The signatures in this document are legally binding. The document is signed using Penneo™ secure digital signature. The identity of the signers has been recorded, and are listed below.

“By my signature I confirm all dates and content in this document.”

Joachim Bernhard Knudsen Executive Board On behalf of: Danish Bake A/S Serial number: a8e9ba6e-42e2-45bd-8259-5c7b7441515a IP: 78.153.xxx.xxx 2025-05-09 15:39:38 UTC Mit  	Joachim Bernhard Knudsen Board of Directors On behalf of: Danish Bake A/S Serial number: a8e9ba6e-42e2-45bd-8259-5c7b7441515a IP: 78.153.xxx.xxx 2025-05-09 15:39:38 UTC Mit  
Kennet Skyggelund Wienecke Board of Directors, Chairman On behalf of: Danish Bake A/S Serial number: 2dedbfae-9f79-42c3-8283-fd7efa2bef0a IP: 77.241.xxx.xxx 2025-05-09 16:36:26 UTC Mit  	Pia Fabricius Board of Directors On behalf of: Danish Bake A/S Serial number: 945d28a3-d08a-41c4-8d74-5e114d1eedeb IP: 78.153.xxx.xxx 2025-05-12 06:54:21 UTC Mit  
Peter Andersen State Authorised Public Accountant On behalf of: EY Godkendt Revisionspartnerselskab Serial number: 5d86566f-0d85-44c0-ab69-be681c3c395b IP: 37.96.xxx.xxx 2025-05-12 07:16:06 UTC Mit  	Thomas Bruun Kofoed EY Godkendt Revisionspartnerselskab CVR: 30700228 State Authorised Public Accountant On behalf of: EY Godkendt Revisionspartnerselskab Serial number: f0ae7f51-5fc4-429b-a16e-fff8618ec446 IP: 147.161.xxx.xxx 2025-05-13 09:44:07 UTC Mit  

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