RSM Danmark

Statsautoriseret
Revisionspartnerselskab

Ryes Plads
Prinsessegade 60
7000 Fredericia
T +45 76 34 40 05

CVR nr. 25 49 21 45

fredericia@rsm.dk
www.rsm.dk

Penneo dokumentnøgle: NT5I4-0BPBG-TUTE3-2EBZ2-66CBU-JZA2M

Shopconcept A/S

Egeskovvej 5, 8700 Horsens

Company reg. no. 11 16 99 96

Annual report

1 January - 31 December 2024

The annual report was submitted and approved by the general meeting on the 24 March 2025.

Jørgen Flodgaard
Chairman of the meeting

Notes to users of the English version of this document:

- This document is a translation of a Danish version of the document. In the event of any dispute regarding the interpretation of any part of the document, the Danish version of the document shall prevail.
- To ensure the greatest possible applicability of this document, IAS/IFRS English terminology has been used.
- Please note that decimal points remain unchanged from Danish version of the document. This means that DKK 146.940 corresponds to the English amount of DKK 146,940, and that 23,5 % corresponds to 23.5 %.

RSM Danmark er medlem af RSM netværket og driver virksomhed under navnet RSM. RSM er et virksomhedsnavn, som anvendes af medlemmer af RSM netværket. Ethvert medlem af RSM netværket er et uafhængigt revisions- og rådgivningsfirma, som udøver virksomhed i eget navn. RSM netværket er ikke en selvstændig juridisk enhed i nogen jurisdiktion.

Contents

	Page
Reports	
Management's statement	1
The independent practitioner’s report	2
Management's review	
Company information	4
Management´s review	5
Financial statements 1 January - 31 December 2024	
Income statement	6
Balance sheet	7
Notes	9
Accounting policies	12

Penneo dokumentnøgle: NT5I4-0BPBG-TUTE3-2EBZ2-66CBU-JZA2M

Management's statement

Today, the board of directors and the managing director have presented the annual report of Shopconcept A/S for the financial year 1 January - 31 December 2024.

The annual report has been presented in accordance with the Danish Financial Statements Act.

We consider the accounting policies appropriate and, in our opinion, the financial statements provide a fair presentation of the company's assets, equity and liabilities, and financial position at 31 December 2024 and of the company's results of activities in the financial year 1 January – 31 December 2024.

We are of the opinion that the management commentary presents a fair account of the issues dealt with.

We recommend that the annual report be approved at the Annual General Meeting.

Horsens, 24 March 2025

Managing Director

John Svane Hansen

Board of directors

Jørgen Flodgaard	Claus Møller	Michael Prip

Penneo dokumentnøgle: NT5I4-0BPBG-TUTE3-2EBZ2-66CBU-JZA2M

The independent practitioner's report

To the Shareholders of Shopconcept A/S

Conclusion

We have performed an extended review of the financial statements of Shopconcept A/S for the financial year 1 January - 31 December 2024, which comprise a summary of significant accounting policies, income statement, balance sheet and notes. The financial statements are prepared under the Danish Financial Statements Act.

Based on the work performed, in our opinion, the financial statements give a true and fair view of the Company's financial position at 31 December 2024 and of the results of the Company's operations for the financial year 1 January - 31 December 2024 in accordance with the Danish Financial Statements Act.

Basis for conclusion

We conducted our extended review in accordance with the Danish Business Authority's Assurance Standard for Small Enterprises and FSR – Danish Auditors' standard on extended review of financial statements prepared in accordance with the Danish Financial Statements Act. Our responsibilities under those standards and requirements are further described in the "Practitioner's responsibilities for the extended review of the Financial Statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our conclusion.

Management's Responsibilities for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Practitioner's responsibilities for the extended review of the Financial Statements

Our responsibility is to express a conclusion on the financial statements. This requires that we plan and perform procedures in order to obtain limited assurance for our conclusion on the financial statements and in addition perform specifically required supplementary procedures to obtain further assurance for our conclusion.

Penneo dokumentnøgle: NT5I4-0BPBG-TUTE3-2EBZ2-66CBU-JZA2M

The independent practitioner's report

An extended review comprises procedures that primarily consist of making inquiries of Management and others within the Company, as appropriate, analytical procedures and the specifically required supplementary procedures as well as evaluation of the evidence obtained.

The procedures performed in an extended review are less than those performed in an audit, and accordingly, we do not express an audit opinion on the financial statements.

Statement on the Management's Review

Management is responsible for the Management's Review.

Our conclusion on the financial statements does not cover the Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our extended review of the financial statements, our responsibility is to read the Management's Review and, in doing so, consider whether the Management's Review is materially inconsistent with the financial statements or our knowledge obtained during the extended review, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's Review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the Management's Review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in the Management's Review.

Fredericia, 24 March 2025

RSM Danmark
Statsautoriseret Revisionspartnerselskab
Company reg. no. 25 49 21 45

Carsten Pedersen
State Authorised Public Accountant
mne27866

Penneo dokumentnøgle: NT5I4-0BPBG-TUTE3-2EBZ2-66CBU-JZA2M

Company information

The company	Shopconcept A/S Egeskovvej 5 8700 Horsens	
	Company reg. no. Financial year:	11 16 99 96 1 January - 31 December
Board of directors	Jørgen Flodgaard Claus Møller Michael Prip	
Managing Director	John Svane Hansen	
Auditors	RSM Danmark Statsautoriseret Revisionspartnerselskab Prinsessegade 60 7000 Fredericia	
Lawyer	DLA Piper Denmark advokatpartnerselskab DOKK 1 Hack Kampmanns Plads 2, niveau 3 8000 Aarhus C	
Parent company	Shopconcept Holding ApS	

Penneo dokumentnøgle: NT5I4-0BPBG-TUTE3-2EBZ2-66CBU-JZA2M

Management´s review

Description of key activities of the company

Shopconcept A/S covers all activities from the sale of specially designed shop fittings to turn-key deliveries of shop and restaurant concepts within retail, airports, trade fair stands and shop-in-shop solutions. The Company has in-house functions with knowledge of all processes in a turn-key delivery as well as own subsidiaries in Lithuania, including production.

Unusual circumstances

There has been no unusual matters, which have affected the recognition or measurement.

Uncertainties about recognition or measurement

There has been no significant uncertainty that has affected the recognition or measurement.

Significant changes in the company's activities and financial matters

There have been no significant changes in activities and financial matters.

Events occurring after the end of the financial year

No event have occured subsequent to the balance sheet date, which would have material impact on the financial position of the company.

Penneo dokumentnøgle: NT5I4-0BPBG-TUTE3-2EBZ2-66CBU-JZA2M

Income statement 1 January - 31 December

All amounts in DKK.

Note		2024	2023
	Gross profit	**14.477.314**	**11.607.814**
1	Staff costs	-10.263.778	-8.717.414
	Depreciation, amortisation, and impairment	-298.549	-243.208
	Profit before net financials	**3.914.987**	**2.647.192**
	Other financial income from group enterprises	174.537	129.765
	Other financial income	61.322	0
	Other financial costs	-80.450	-272.180
	Pre-tax net profit or loss	**4.070.396**	**2.504.777**
	Tax on net profit or loss for the year	-904.014	-554.349
	Net profit or loss for the year	**3.166.382**	**1.950.428**
	Proposed distribution of net profit:		
	Dividend for the financial year	3.000.000	600.000
	Transferred to retained earnings	274.415	1.458.461
	Transferred to other reserves	-108.033	-108.033
	Total allocations and transfers	**3.166.382**	**1.950.428**

Penneo dokumentnøgle: NT5I4-0BPBG-TUTE3-2EBZ2-66CBU-JZA2M

Balance sheet at 31 December

All amounts in DKK.

Assets

Note		2024	2023
	Non-current assets		
2	Completed development projects, including patents and similar rights arising from development projects	92.319	230.823
	Total intangible assets	92.319	230.823
3	Other fixtures, fittings, tools and equipment	145.130	180.847
4	Leasehold improvements	183.276	72.470
	Total property, plant, and equipment	328.406	253.317
5	Investments in group enterprises	0	74.900
	Total investments	0	74.900
	Total non-current assets	**420.725**	**559.040**
	Current assets		
	Manufactured goods and goods for resale	1.803.438	2.517.984
	Total inventories	1.803.438	2.517.984
	Trade receivables	7.390.085	7.764.599
	Contract work in progress	1.459.458	332.920
	Receivables from group enterprises	4.381.420	3.828.141
	Deferred tax assets	29.222	0
	Other receivables	286.843	328.369
	Prepayments and accrued income	154.202	201.092
	Total receivables	13.701.230	12.455.121
	Cash on hand and demand deposits	2.109.461	1.744.139
	Total current assets	**17.614.129**	**16.717.244**
	Total assets	**18.034.854**	**17.276.284**

Penneo dokumentnøgle: NT5I4-0BPBG-TUTE3-2EBZ2-66CBU-JZA2M

Balance sheet at 31 December

All amounts in DKK.

Note	Equity and liabilities	2024	2023
	Equity		
	Contributed capital	500.000	500.000
	Reserve for development costs	72.009	180.042
	Retained earnings	4.228.891	3.954.476
	Proposed dividend for the financial year	3.000.000	600.000
	Total equity	**7.800.900**	**5.234.518**
	Provisions		
	Provisions for deferred tax	0	35.204
	Total provisions	**0**	**35.204**
	Liabilities other than provisions		
	Bank loans	37.359	99.621
	Prepayments received from customers	4.111.764	2.462.246
	Trade payables	3.601.246	7.509.749
	Payables to group enterprises	0	18.237
	Income tax payable	968.440	511.984
	Other payables	1.515.145	1.404.725
	Total short term liabilities other than provisions	10.233.954	12.006.562
	Total liabilities other than provisions	**10.233.954**	**12.006.562**
	Total equity and liabilities	**18.034.854**	**17.276.284**

6 Charges and security

7 Contingencies

Penneo dokumentnøgle: NT5I4-0BPBG-TUTE3-2EBZ2-66CBU-JZA2M

Notes

All amounts in DKK.

		2024	2023
1.	**Staff costs**		
	Salaries and wages	9.005.351	7.488.446
	Pension costs	1.140.527	1.117.359
	Other costs for social security	117.900	111.609
		10.263.778	**8.717.414**
	Average number of employees	15	13
2.	**Completed development projects, including patents and similar rights arising from development projects**		
	Cost 1 January 2024	415.494	415.494
	Cost 31 December 2024	**415.494**	**415.494**
	Amortisation and write-down 1 January 2024	-184.671	-46.167
	Amortisation and depreciation for the year	-138.504	-138.504
	Amortisation and write-down 31 December 2024	**-323.175**	**-184.671**
	Carrying amount, 31 December 2024	**92.319**	**230.823**
3.	**Other fixtures, fittings, tools and equipment**		
	Cost 1 January 2024	1.595.260	1.428.022
	Additions during the year	84.155	252.238
	Disposals during the year	-33.400	-85.000
	Cost 31 December 2024	**1.646.015**	**1.595.260**
	Amortisation and write-down 1 January 2024	-1.414.413	-1.348.118
	Amortisation and depreciation for the year	-119.872	-67.406
	Reversal of depreciation, amortisation and impairment loss, assets disposed of	33.400	1.111
	Amortisation and write-down 31 December 2024	**-1.500.885**	**-1.414.413**
	Carrying amount, 31 December 2024	**145.130**	**180.847**

Penneo dokumentnøgle: NT5I4-0BPBG-TUTE3-2EBZ2-66CBU-JZA2M

Notes

All amounts in DKK.

		31/12 2024	31/12 2023
4.	**Leasehold improvements**		
	Cost 1 January 2024	261.550	239.037
	Additions during the year	150.979	22.513
	Cost 31 December 2024	**412.529**	**261.550**
	Depreciation and write-down 1 January 2024	-189.080	-151.782
	Amortisation and depreciation for the year	-40.173	-37.298
	Depreciation and write-down 31 December 2024	**-229.253**	**-189.080**
	Carrying amount, 31 December 2024	**183.276**	**72.470**
5.	**Investments in group enterprises**		
	Cost 1 January 2024	185.900	185.900
	Cost 31 December 2024	**185.900**	**185.900**
	Writedown, opening balance 1 January 2024	-111.000	-111.000
	Reversal of prior writedown	-50.000	0
	Reversals for the year concerning disposals	-24.900	0
	Writedown 31 December 2024	**-185.900**	**-111.000**
	Carrying amount, 31 December 2024	**0**	**74.900**

6. Charges and security

For bank loans, the company has provided security in company assets representing a nominal value of DKK thousand 9.500. This security comprises the assets below, stating the carrying amounts:

	DKK in thousands
Inventories	1.803
Property, plant and equipment	328
Completed development projects	92
Contract work in progress	1.459
Trade receivables	7.390

Penneo dokumentnøgle: NT5I4-0BPBG-TUTE3-2EBZ2-66CBU-JZA2M

Notes

All amounts in DKK.

7. Contingencies

Contingent liabilities

The company has entered into leasing agreements for fixed assets with an annual benefit of DKK thousand 835 and a residual obligation of DKK thousand 92.

The company has an annual rent obligation of DKK thousand 1.139. and a residual obligation of DKK thousand 600.

Joint taxation

With Shopconcept Holding ApS, company reg. no 36441216 as administration company, the company is subject to the Danish scheme of joint taxation and unlimitedly, jointly, and severally liable, along with the other jointly taxed companies, for the total corporation tax.

The company is unlimitedly, jointly, and severally liable, along with the other jointly taxed companies, for any obligations to withhold tax on interest, royalties, and dividends.

Penneo dokumentnøgle: NT5I4-0BPBG-TUTE3-2EBZ2-66CBU-JZA2M

Accounting policies

The annual report for Shopconcept A/S has been presented in accordance with the Danish Financial Statements Act regulations concerning reporting class B enterprises. Furthermore, the company has decided to comply with certain rules applying to reporting class C enterprises.

The accounting policies are unchanged from last year, and the annual report is presented in DKK.

Recognition and measurement in general

Income is recognised in the income statement concurrently with its realisation, including the recognition of value adjustments of financial assets and liabilities. Likewise, all costs are recognised in the income statement, including depreciations amortisations, writedowns for impairment, provisions, and reversals due to changes in estimated amounts previously recognised in the income statement.

Assets are recognised in the statement of financial position when it seems probable that future economic benefits will flow to the company and the value of the asset can be reliably measured.

Liabilities are recognised in the statement of financial position when it is seems probable that future economic benefits will flow out of the company and the value of the liability can be reliably measured.

Assets and liabilities are measured at cost at the initial recognition. Hereafter, assets and liabilities are measured as described below for each individual accounting item.

Upon recognition and measurement, allowances are made for such predictable losses and risks which may arise prior to the presentation of the annual report and concern matters that exist on the reporting date.

Income statement

Gross profit

Gross profit comprises the revenue, changes in inventories of finished goods, and work in progress, own work capitalised, other operating income, and external costs.

The enterprise will be applying IAS 11 and IAS 18 as its basis of interpretation for the recognition of revenue.

Revenue is recognised in the income statement if delivery and passing of risk to the buyer have taken place before the end of the year and if the income can be determined reliably and inflow is anticipated. Revenue is measured at the fair value of the consideration promised exclusive of VAT and taxes and less any discounts relating directly to sales.

Cost of sales comprises costs concerning purchase of raw materials and consumables less discounts and changes in inventories.

Other external costs comprise costs incurred for distribution, sales, advertising, administration, premises, loss on receivables, and operational leasing costs.

Penneo dokumentnøgle: NT5I4-0BPBG-TUTE3-2EBZ2-66CBU-JZA2M

Accounting policies

Staff costs

Staff costs include salaries and wages, including holiday allowances, pensions, and other social security costs, etc., for staff members.

Depreciation, amortisation, and writedown for impairment

Depreciation, amortisation, and writedown for impairment comprise depreciation on, amortisation of, and writedown for impairment of intangible and tangible assets, respectively.

Financial income and expenses

Financial income and expenses are recognised in the income statement with the amounts concerning the financial year. Financial income and expenses comprise interest income and expenses, financial expenses from financial leasing, realised and unrealised capital gains and losses relating to securities, debt and transactions in foreign currency, amortisation of financial assets and liabilities as well as surcharges and reimbursements under the advance tax scheme, etc.

Results from investments in subsidiaries

Dividend from investments in subsidiaries is recognised in the financial year in which the dividend is declared.

If the dividend received exceeds the proportionate share of the year's result, this is considered an indication of impairment, which entails a requirement to prepare an impairment test.

Tax on net profit or loss for the year

Tax for the year comprises the current income tax for the year and changes in deferred tax and is recognised in the income statement with the share attributable to the net profit or loss for the year and directly in equity with the share attributable to entries directly in equity.

The company is subject to Danish rules on compulsory joint taxation of Danish group enterprises.

The current Danish income tax is allocated among the jointly taxed companies proportional to their respective taxable income (full allocation with reimbursement of tax losses).

Statement of financial position

Intangible assets

Development projects, patents, and licences

Development costs and internally generated rights are recognised in the income statement as costs in the acquisition year.

Patents and licenses are measured at cost less accrued amortisation. Patents are amortised on a straightline basis over the remaining patent period and licenses are amortised over the contract period, however, for a maximum of 10 years.

Penneo dokumentnøgle: NT5I4-0BPBG-TUTE3-2EBZ2-66CBU-JZA2M

Accounting policies

Property, plant, and equipment

Property, plant, and equipment are measured at cost less accrued depreciation and write-down for impairment.

The depreciable amount is cost less any expected residual value after the end of the useful life of the asset. The amortisation period and the residual value are determined at the acquisition date and reassessed annually. If the residual value exceeds the carrying amount, the depreciation is discontinued.

If the amortisation period or the residual value is changed, the effect on amortisation will, in future, be recognised as a change in the accounting estimates.

The cost comprises acquisition cost and costs directly associated with the acquisition until the time when the asset is ready for use.

The cost of a total asset is divided into separate components. These components are depreciated separately, the useful lives of each individual components differing, and the individual component representing a material part of the total cost.

Depreciation is done on a straight-line basis according to an assessment of the expected useful life:

	Useful life
Leasehold improvements	3-10 years
Other fixtures and fittings, tools and equipment	3-5 years

Minor assets with an expected useful life of less than 1 year are recognised as costs in the income statement in the year of acquisition.

Profit or loss derived from the disposal of property, land, and equipment is measured as the difference between the sales price less selling costs and the carrying amount at the date of disposal. Profit or loss is recognised in the income statement as other operating income or other operating expenses.

Leases

Leases are regarded as operating leases. Payments in connection with operating leases and other lease agreements are recognised in the income statement for the term of the contract. The company's total liabilities concerning operating leases and lease agreements are recognised under contingencies, etc.

Impairment loss relating to non-current assets

The carrying amount of both intangible and tangible fixed assets as well as equity investments in subsidiaries are subject to annual impairment tests in order to disclose any indications of impairment beyond those expressed by amortisation and depreciation respectively.

Penneo dokumentnøgle: NT5I4-0BPBG-TUTE3-2EBZ2-66CBU-JZA2M

Accounting policies

If indications of impairment are disclosed, impairment tests are carried out for each individual asset or group of assets, respectively. Writedown for impairment is done to the recoverable amount if this value is lower than the carrying amount.

The recoverable amount is the higher value of value in use and selling price less expected selling cost. The value in use is calculated as the present value of the expected net cash flows from the use of the asset or the asset group and expected net cash flows from the sale of the asset or the asset group after the end of their useful life.

Previously recognised impairment losses are reversed when conditions for impairment no longer exist. Impairment relating to goodwill is not reversed.

Leasehold improvements

Leasehold improvements are measured at cost less accrued depreciations. Depreciation is done on a straightline basis over the estimated useful life of the asset, which is set at 3-10 years.

Investments

Investments in subsidiaries

Investments in subsidiaries arerecognised and measured at cost. If the recoverable amount is lower than the cost price, it shall be written down for impairment to this lower value.

Inventories

Inventories are measured at cost. In cases when the net realisable value of the inventories is lower than the cost, the latter is written down for impairment to this lower value.

Costs of goods for resale, raw materials, and consumables comprise acquisition costs plus delivery costs.

Costs of manufactured goods and work in progress comprise the cost of raw materials, consumables, direct wages, and indirect production costs. Indirect production costs comprise indirect materials and wages, maintenance and depreciation of machinery, factory buildings, and equipment used in the production process, and costs for factory administration and factory management. Borrowing expenses are not recognised in cost.

The net realisable value for inventories is recognised as the estimated selling price less costs of completion and selling costs. The net realisable value is determined with due consideration of negotiability, obsolescence, and the development of expected market prices.

Receivables

Receivables are measured at amortised cost, which usually corresponds to nominal value.

Penneo dokumentnøgle: NT5I4-0BPBG-TUTE3-2EBZ2-66CBU-JZA2M

Accounting policies

In order to meet expected losses, impairment takes place at the net realisable value. The company has chosen to use IAS 39 as a basis for interpretation when recognising impairment of financial assets, which means that impairments must be made to offset losses where an objective indication is deemed to have occurred that an account receivable or a portfolio of accounts receivable is impaired.If an objective indication shows that an individual account receivable has been impaired, an impairment takes place at individual level.

Accounts receivable for which there is no objective indication of impairment at the individual level are evaluated at portfolio level for objective indication of impairment. The portfolios are primarily based on the debtors' domicile and credit rating in accordance with the company's and the group's credit risk management policy. Determination of the objective indicators applied for portfolios are based on experience with historical losses.

Impairment losses are calculated as the difference between the carrying amount of accounts receivable and the present value of the expected cash flows, including the realisable value of any securities received. The effective interest rate for the individual account receivable or portfolio is used as the discount rate.

Contract work in progress

Contract work in progress is measured at the selling price of the work performed. The selling price is measured on the basis of the stage of completion on the reporting date and the total expected income from the individual work in progress. The stage of completion is calculated as the share of costs incurred in proportion to the estimated total costs of the individual work in progress.

When the selling price of the individual work in progress cannot be determined reliably, the selling price is measured at the costs incurred or at net realisable value, if this is lower.

The individual work in progress is recognised in the statement of financial position under accounts receivables or liabilities. Net assets consist of the sum of the work in progress, where the selling price of the work performed exceeds invoicing on account. Net liabilities consist of the sum of the work in progress, where invoicing on account exceeds the selling price.

Costs in connection with sales work and the procurement of contracts are recognised in the income statement when incurred.

Prepayments and accrued income

Prepayments and accrued income recognised under assets comprise incurred costs concerning the following financial year.

Cash on hand and demand deposits

Cash on hand and demand deposits comprise cash at bank and on hand.

Penneo dokumentnøgle: NT5I4-0BPBG-TUTE3-2EBZ2-66CBU-JZA2M

Accounting policies

Equity

Dividend

Dividend expected to be distributed for the year is recognised as a separate item under equity.

Income tax and deferred tax

Current tax liabilities and current tax receivable are recognised in the statement of financial position as calculated tax on the taxable income for the year, adjusted for tax of previous years' taxable income and for tax paid on account.

The company is jointly taxed with consolidated Danish companies. The current corporate income tax is distributed between the jointly taxed companies in proportion to their taxable income and with full distribution with reimbursement as to tax losses. The jointly taxed companies are comprised by the Danish tax prepayment scheme.

Joint taxation contributions payable and receivable are recognised in the statement of financial position as ”Tax receivables from group enterprises" or "Income tax payable to group enterprises"

According to the rules of joint taxation, Shopconcept A/S is unlimitedly, jointly, and severally liable to pay the Danish tax authorities the total income tax, including withholding tax on interest, royalties, and dividends, arising from the jointly taxed group of companies.

Deferred tax is measured on the basis of temporary differences in assets and liabilities with a focus on the statement of financial position. Deferred tax is measured at net realisable value.

Adjustments take place in relation to deferred tax concerning elimination of unrealised intercompany gains and losses.

Deferred tax is measured based on the tax rules and tax rates applying under the legislation prevailing in the respective countries on the reporting date when the deferred tax is expected to be released as current tax. Changes in deferred tax due to changed tax rates are recognised in the income statement, except for items included directly in the equity.

Deferred tax assets, including the tax value of tax losses allowed for carryforward, are recognised at the value at which they are expected to be realisable, either by settlement against tax of future earnings or by set-off in deferred tax liabilities within the same legal tax unit. Any deferred net tax assets are measured at net realisable value.

Liabilities other than provisions

Other liabilities concerning payables to suppliers, group enterprises, and other payables are measured at amortised cost which usually corresponds to the nominal value.

Penneo dokumentnøgle: NT5I4-0BPBG-TUTE3-2EBZ2-66CBU-JZA2M

PENNEO

Underskrifterne i dette dokument er juridisk bindende. Dokumentet er underskrevet via Penneo™ sikker digital underskrift. Underskrivernes identiteter er blevet registreret, og informationerne er listet herunder.

"Med min underskrift bekræfter jeg indholdet og alle datoer i dette dokument."

Jørgen Flodgaard
Bestyrelsesformand
Serienummer: 19b55a92-1867-4c09-ac09-16dae02acb78
IP: 212.130.xxx.xxx
2025-03-26 08:39:15 UTC

John Svane Hansen
Direktør
Serienummer: 5adcbd84-90e0-41ff-99ef-065689f4a17a
IP: 78.57.xxx.xxx
2025-03-26 09:26:23 UTC

Michael Prip
Bestyrelsesmedlem
Serienummer: a6e7d376-786b-4b96-bba1-ca79f00074b6
IP: 217.198.xxx.xxx
2025-03-26 12:10:19 UTC

Claus Møller
Bestyrelsesmedlem
Serienummer: ee9f4262-fdc7-4afd-97e7-7eb8984b83ec
IP: 87.57.xxx.xxx
2025-03-26 18:16:58 UTC

Carsten Eckhaus Pedersen
Statsautoriseret revisor
Serienummer: bf9bbe79-e5be-4875-95fb-a1a5adcb6762
IP: 104.28.xxx.xxx
2025-03-26 18:38:32 UTC

Jørgen Flodgaard
Dirigent
Serienummer: 19b55a92-1867-4c09-ac09-16dae02acb78
IP: 80.167.xxx.xxx
2025-03-26 20:29:04 UTC

Penneo dokumentnøgle: NT5I4-0BPBG-TUTE3-2EBZ2-66CBU-JZA2M

Dette dokument er underskrevet digitalt via **Penneo.com**. De underskrevne data er valideret vha. den matematiske hashværdi af det originale dokument. Alle kryptofrafiske beviser er indlejret i denne PDF for validering i fremtiden.

Dette dokument er forseglet med et kvalificeret elektronisk segl med brug af certifikat og tidsstempel fra en kvalificeret tillidstjenesteudbyder.

Sådan kan du verificere, at dokumentet er originalt
Når du åbner dokumentet i Adobe Reader, kan du se, at det er certificeret af **Penneo A/S**. Dette beviser, at indholdet af dokumentet er uændret siden underskriftstidspunktet. Bevis for de individuelle underskriveres digitale underskrifter er vedhæftet dokumentet.

Du kan verificere de kryptografiske beviser vha. Penneos validator, **https://penneo.com/validator**, eller andre valideringstjenester for digitale underskrifter